

What science can do

AstraZeneca Annual Report and Form 20-F Information 2017



AstraZeneca at a glance

A global biopharmaceutical business delivering medicines to patients through innovative science and excellence in development and commercialisation.

Our Purpose is to push the boundaries of science to deliver life-changing medicines. We want to be valued and trusted by our stakeholders as a source of great medicines over the long term.

Our strategic priorities

Reflect how we are working to achieve our Purpose

- 1. Achieve Scientific Leadership
- 2. Return to Growth
- 3. Be a Great Place to Work

A science-led innovation strategy

☐ Strategy and Key Performance Indicators from page 17.

Distinctive R&D capabilities:

Small molecules, oligonucleotides and other emerging drug platforms, as well as biologic medicines, including immunotherapies. and innovative delivery devices

11

new molecular entities (NMEs) in Phase III/ pivotal Phase II or under regulatory review covering 19 indications



Broad R&D platform in three main areas

Achieve Scientific Leadership from page 23 and Therapy Area Review from page 46.

Oncology

Our ambition is to eliminate cancer as a cause of death through scientific discovery and collaborations. We seek to achieve this by means of exploiting the power of four scientific platforms

Cardiovascular & Metabolic Diseases

We are following the science to transform how cardiovascular, renal and metabolic diseases are understood, interact and impact one another

Respiratory

We aim to transform the treatment of respiratory disease with our growing portfolio of medicines and scientific research targeting disease modification

We are also selectively active in the areas of autoimmunity, neuroscience and infection

Portfolio of specialty and primary care products (Product Sales)

Oncology

2016: \$3,383m 2015: \$2,825m

Tagrisso sales up 126% (126% at CER) and approved in more than 60 markets

Iressa sales of \$528 million, up 3% (3% at CER): Lynparza sales of \$297 million, up 36% (35% at CER)

Imfinzi launched in the US in May and sales of \$19 million; Calquence launched in the US in October and sales of \$3 million

Cardiovascular & Metabolic Diseases

\$7,266m

2016: \$8,116m 2015: \$9,489m

Brilinta sales of \$1.079 million, up 29% (29% at CER) and Forxiga sales of \$1,074 million, up 29% (28% at CER)

Sales of *Onglyza* were down by 15% (16% at CER) to \$611 million

Legacy sales: Crestor down 30% (30% at CER) to \$2,365 million

Respiratory

2016: \$4,753m 2015: \$4,987m

Symbicort sales of \$2,803 million, down 6% (6% at CER) Sales of Pulmicort up

11% (12% at CER) at \$1,176 million Fasenra approved in the

US in November

Other Disease Areas

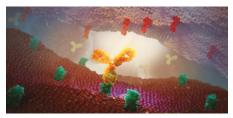
2016: \$5,067m

2015: \$6,340m

Nexium sales down 4% (3% at CER) to \$1,952 million Sales of Synagis up 1% (1% at CER) to \$687 million

Seroquel XR sales of \$332 million, down 55% (55% at CER)

FluMist/Fluenz sales of \$78 million, down 25% (28% at CER)







Cardiovascular & Metabolic Diseases. See page 52



Respiratory. See page 56

Global commercial presence, with strength in Emerging Markets (Product Sales)

\$6,169m

US

2016: \$7,365m 2015: \$9,474m **Emerging Markets**

\$6,149m

2016: \$5,794m 2015: \$5,822m

Europe

2016: \$5,064m 2015: \$5,323m

Established Rest of World

\$3,081m 15% of total

2016: \$3,096m 2015: \$3,022m

Commercial Highlights:

Growth Platforms grew by 5% (6% at CER) in 2017 and represented 68% of Total Revenue

Return to Growth from page 26.

Emerging Markets: Sales growth of 6% (8% at CER), in line with long-term ambitions. China sales in the year grew by 12% (15% at CER), supported by the launches of new medicines New CVMD: Sales growth of 9% (9% at CER). Strong performances from Farxiaa and *Brilinta*, with sales exceeding \$1 billion in 2017 Respiratory: Sales declined by 1% (1% at CER). Sales of Symbicort declined by 6% (6% at CER) and Pulmicort sales

rose by 11% (12% at CER)

Japan: 1% growth in sales (4% at CER), underpinned by the growth of Tagrisso and Forxiga, partly mitigated by the impact of the entry of generic competition to Crestor in the second half of the year

New Oncology: Sales growth of 98% (98% at CER), Sales of Tagrisso reached \$955 million to become AstraZeneca's largest-selling Oncology medicine

Our talented employees:

Committed to achieving our Purpose in a sustainable way and upholding our Values by fostering a strong AstraZeneca culture

Be a Great Place to Work from page 34.





Dow Jones Sustainability Indices

61,100

employees 2016: 59,700 2015: 61,500

100% of employees trained in new Code of Ethics

Strategic R&D centres

- 1. Cambridge, UK (HQ) 2. Gaithersburg, MD, US
- 3. Gothenburg, Sweden
- Other R&D centres 4. California, US
- 5. Boston, MA, US
- 6. Alderley Park and Macclesfield, UK 7. Shanghai, China
- 8. Osaka, Japan



Our capital-allocation priorities:

Striking a balance between the interests of the business, our financial creditors and shareholders, and supporting our progressive dividend policy

Financial Review from page 66.

Distributions to shareholders

Dividends

2016: \$3,561m 2015: \$3,486m Proceeds from issue of shares

2016: \$(47)m

2015: \$(43)m

Total

2016: \$3,514m 2015: \$3,443m

Dividend per **Ordinary Share** for 2017

1st interim dividend

Pence: 68.9 SEK: 7.40 Payment date: 11 September 2017 2nd interim dividend

Pence: 133.6 SEK: 14.97 Payment date: 19 March 2018 Total

Pence: 202.5

SEK: 22.37 2016: \$2.80 2015: \$2.80